

III 26th Annual Conference

Montreal, Canada – June 2026



CONFERENCE AGENDA FOR ATTENDEES NEEDING CPE

CPE is provided by Lynx Association Management

Location: Palais des Congrès de Montréal Main entrance : 1001, Place Jean-Paul-Riopelle, Montreal, QC H2Z 1H2

To register for this conference, click here: <https://web.cvent.com/event/4a696050-ac9c-47b9-8c22-e94be6c6cfe6/summary>

Participants will earn 8.4 CPE Credits

Field of Study: Business Law

Prerequisites: Participants should either be practicing bankruptcy attorneys, judges, professors, or law students studying bankruptcy; or be CPA's or Financial Advisors or business students studying bankruptcy.

Advanced Preparation: None, but materials will be posted online before the conference begins.

Program Level: Intermediate

Delivery Method: Group Live

Date/Time	Event/Location
	SUNDAY, JUNE 14
8:30 a.m. - 3:10 p.m.	NextGen Program
8:30 a.m. - 8:50 a.m.	Registration and breakfast

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Date/Time	Event/Location
8:50 a.m. - 9:00 a.m.	Welcome by III and NextGen Executive Committees
9:00 a.m. - 9:55 a.m. 1.1 CPE Business Law	<p>Panel 1: Comparative Analysis of the Restructuring Proceedings <i>This panel brings together practitioners from multiple jurisdictions to examine how different jurisdictions approach insolvency, highlighting key distinctions in restructuring practice, including DIP financing, third-party releases, creditor democracy, asset sales, out-of-court options and cross-border recognition.</i></p> <ul style="list-style-type: none"> - Moderator: Caitlin McIntyre (Blake, Cassels & Graydon LLP) Canada - Dr. Sebastiaan van den Berg (Resor NV) Netherlands - Midori Yamaguchi (Mori Hamada & Matsumoto) Japan - Rahman Connelly (Pillsbury Winthrop Shaw Pittman LLP) USA - Victoria Villela Boacnin (Mattos Filho) Brazil
10:00 a.m. - 10:55 a.m. 1.1 CPE Business Law	<p>Panel 2: AI Developments in Legal Practice <i>This panel explores how artificial intelligence is transforming legal practice, including its application in insolvency and restructuring. Speakers will share cross-jurisdictional experiences on the use of AI in the legal drafting, case analysis, and strategic planning, while addressing new professional roles and the legal and practical limits of AI. An interactive discussion will conclude the session, comparing the strengths of AI tools and human lawyers.</i></p> <ul style="list-style-type: none"> - Moderator: Dr. Shuai Guo (China University of Political Science and Law) China - Carlo Ghia (Ministry of Enterprises and Made in Italy) Italy - Keith Tnee (TKQP Law LLP) Singapore - Rikita Karakawa (Abe, Ikubo & Katayama) Japan - Karla Silva (Galicia Abogados) Mexico
10:55 a.m. - 11:10 a.m.	Break
11:10 a.m. - 12:05 p.m.	<p>Panel 3: Restructuring and Insolvency in an Era of Tariffs, Trade Wars, and Sanctions <i>Restructuring and Insolvency in an Era of Tariffs, Trade Wars, and Sanctions”: The US administration’s economic shift and introduction of tariffs has had strong global effects, especially for global manufacturers and businesses with a US, EU and Chinese exposure, supply chain and related business models. It at the same time does also create economic shifts in</i></p>

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1.1 CPE Business Law	<p><i>consumer behaviors in the US and globally with sourcing and pricing becoming an increasingly difficult task for companies using global business or sourcing models. Furthermore, emerging markets and developing countries, which face this new challenge with prior vulnerabilities associated with the COVID-19 pandemic.</i></p> <p><i>From the perspective of restructuring and insolvency the challenges connected to this shift and especially the unpredictability create numerous changes, starting from business models and global supply chains that can cope with these rapid changes to financing and currency issues plus the potential need to invest into “friend-sourcing” and other mitigation measures that are not the most cost effective. For debtors but also for creditors and financing parties this situation creates numerous challenges which this panel will discuss from a US, EU Latam and RoW perspective.</i></p> <ul style="list-style-type: none"> - Dr. Christian Hilpert (Eversheds Sutherland) Germany - Guilherme França (Lollato Lopes Rangel Ribeiro Advogados) Brazil - Martha Wyrick (Haynes and Boone, LLP) USA - Sayuri Tago (Anderson Mori & Tomotsune) Japan
12:05 p.m.- 12:50 p.m.	Lunch
12:50 p.m. - 1:45 p.m. 1.1 CPE Business Law	<p>Panel 4: State Owned Enterprises in Distress</p> <p><i>Not quite sovereign and not quite private, state-owned enterprises in distress represent unique challenges to the restructuring professional that often require deviation from the standard insolvency playbook. This panel of practitioners and academics from the U.K., E.U., Latin America, the U.S., and the Caribbean will discuss the legislative, policy, and theoretical framework governing SOE restructurings in various jurisdictions, as well as provide practical guidance based on lessons learned in advising borrowers, lenders, and other creditors in high-profile restructurings in Puerto Rico, Perú, Europe, and elsewhere.</i></p> <ul style="list-style-type: none"> - Moderator: Liam Faulkner (Campbells) Cayman Islands - Andrew Kissner (Morrison & Foerster) USA - Dr. Francesca Burigo (Università degli Studi eCampus) Italy - Dr. Oriana Casasola (University of Leeds) UK - Erik Torjusen (Kvale) Norway

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1:50p.m.- 2:45 p.m. 1.1 CPE Business Law	<p>Panel 5: Battle of the Brilliant Ideas <i>For the final session of the day, panellists will battle out their creative ideas! This is a light-hearted session to finish off the day and we have a great panel of speakers lined up.</i></p> <p><i>Imagine you have the power to change the landscape of insolvency and restructuring procedures with a single modification to the law. What would your alteration be and what effect would this have?</i></p> <p><i>To conclude the NG program, distinguished professionals from a range of jurisdictions will showcase their innovative proposals in this ideas showdown. Each panelist will champion their proposed amendment to their existing insolvency and restructuring legislation. The audience will vote for their favorite idea with the most profound impact. May the most persuasive proposal win!</i></p> <ul style="list-style-type: none"> - Jason Hufendick (Sidley Austin LLP) USA - Nienke Lillington (Conyers Dill & Pearman LLP) Cayman Islands - Richard Woodsworth (Linklaters) Hong Kong - Lynette Janssen (Kirkland & Ellis) UK - Rachel Nicholson (Thornton Grout Finnigan) Canada
2:45 p.m. - 2:55 p.m.	Induction of Class XIV
MONDAY, JUNE 15	
9:00 a.m.- 10:10 a.m. 1.1 CPE Business Law	<p>Panel 6: When Regulators Meet Restructuring: Roles, Risks and Realities: <i>this panel will explore regulatory issues that arise in restructuring, including sectors such as mining, energy, and telecom.</i></p> <ul style="list-style-type: none"> • Moderator: Joel Cohen (Stout) USA • Lucas Kortmann (Resor) Netherlands • Felicity Toubé (South Square) UK • Michelle Grant (PwC) Canada • Stewart Maiden, KC (Victoria Bar Melbourne) Australia

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10:10-11:20 a.m. 1.4 CPE Business Law	<p>Panel 7: Chapter 15 and Beyond: Recent Developments in Complex Cross-Border Cases <i>An examination of recent implementation of foreign restructurings through Chapter 15 cases in the United States; discussion of state-of-the-art structures, and differences between jurisdictions on key issues such as third-party releases and COMI; challenges with recognition across multiple jurisdictions; discussion of US Trustee increased involvement in Chapter 15s.</i></p> <ul style="list-style-type: none"> • Moderator: Dan Moss (Jones Day) USA • Judge Anna Elisabeth de Vos (District Court of Amsterdam) The Netherlands • Luciana Celidonio (BMA Lawyers) Brazil • Smitha Menon (Wong Partnership) Singapore
11:20—11:35 am	<p>Break</p>
11:35 a.m.-12:45 p.m. 1.1 CPE Business Law	<p>Panel 8: Best Laid Plans: When Good Restructurings Go Bad <i>Liability management exercises (LMEs) provide a creative and complex strategy for proactively restructuring debt utilizing a company's capital structure and avoiding formal insolvency proceedings. Pre-packaged restructurings involve a fully vetted and developed restructuring plan which can then be finalized in an insolvency proceeding with speed and certainty. But these strategies don't always deliver in the cross-border context. The results can be chaos, nasty litigation, liquidation and a second set of insolvency proceedings. The panel will dissect failed restructurings across jurisdictions, exploring what went wrong and why, and offer practical lessons and insights on avoiding similar fates.</i></p> <ul style="list-style-type: none"> • Moderator: Judith Elkin (Pachulski Stang Ziehl & Jones) USA • Bob Thorton (Thornton Grout Finnigan LLP) Canada • Robert van Galen (Van Galen Insolvency Law) The Netherlands • Steve Krause (Owl Creek) USA • Óscar Javier Palomino Bernal (Peña Briseño, Peña Barba-Palomino) Mexico
12:45 p.m.-2:00 p.m.	<p>Lunch</p>
2:00 p.m.-3:10 p.m.	<p>Panel 9: Who Holds the Cards? Examining the Evolving Role of Shareholder Interests in Bankruptcy</p>

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3:10 – 3:25 pm	Break
TUESDAY, JUNE 16	
7:30 a.m.- 9:00 a.m.	Breakfast
8:00 a.m.- 9:00 a.m.	Member Meeting
9:00 – 9:10	Intro and welcome to day 2
9:10 a.m.- 10:00 a.m.	Keynote Speaker
10:00 a.m. - 10:15 a.m.	Break
10:15 a.m. - 11:25 a.m. 1.1 CPE Business Law	<p>Panel 10: Sanctions, Geopolitics, and Insolvency: Managing Distressed Assets in a Fragmented World <i>Analyse the challenges of restructuring multinational groups with operations or assets in sanctioned jurisdictions, including the interplay between insolvency law, international sanctions regimes, and the practicalities of asset recovery and creditor distributions.</i></p> <ul style="list-style-type: none"> • Moderator: Federica Pietrogrande (Brattle Group) UK • Ruairi Rynn (William Fry) Ireland • Steve Kargman (Kargman Associates) US • Josie Shi (School of Law, Renmin University of China (RUC)) China

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	<ul style="list-style-type: none"> Frédéric Verhoeven (Houthoff Cooperatief U.A.) The Netherlands D
<p>11:25 a.m. - 12:35 p.m.</p> <p>1.4 CPE Business Law</p>	<p>Panel 11: Funding the Fight: The Role of Litigation Funding in International Restructurings <i>Discuss the rise of third-party litigation funding in cross-border insolvency, its impact on creditor recoveries and estate value, and the evolving regulatory and ethical considerations for professionals and courts.</i></p> <ul style="list-style-type: none"> Judge Robert Mark (US Bankruptcy Court) US Scott Butler (Hall & Wilox Lawyers) Australia Prof. Charlie Booth (University of Hawaii) US Yuri Sugano (Nishimura & Asahi) Japan
<p>12:35 p.m. - 1:40 p.m.</p>	<p>Lunch</p>
<p>1:40 p.m. - 2:00 p.m.</p>	<p>III Prize—Stephan Madaus</p> <ol style="list-style-type: none"> Gold Medal Guillem Gabriel-Pizarro (Fordham Law School), From Cannonballs to Water Pistols Silver Medal Lakshita Khurana (National Law University, Delhi), The Sovereign Climate Mandate: Overriding Contractual Absolutism in International Debt Restructuring Bronze Medal Shuaidong Yan (Renmin University of China), Safeguards-in-Possession
<p>2:00 p.m. - 3:10 p.m.</p> <p>1.4 CPE Business Law</p>	<p>Panel 12: Restructuring in Emerging Markets: Overcoming Legal and Practical Barriers <i>Emerging-market restructurings face legal and practical challenges stemming from uneven legal regimes, institutional weaknesses, and a broader lack of predictability. The panel will examine domestic bottlenecks and cross-border challenges alike—including DIP financing, asset tracing, priority rankings and disputes, clawback risks, pre-packs, and recognition, among other issues. While the discussion will focus on Latin America (including U.S. cross-border interfaces), India, and Southeast Asia, the panel will also reference common issues across emerging-market restructurings.</i></p> <ul style="list-style-type: none"> Moderator: Andres F. Martinez (International Finance Corporation) US Cristina Gomez Clark (Alvarez Marsal) Colombia Pooja Mahajan (Chandhiok) India Prof. Andre Borraine (University of Pretoria) South Africa Sharon Chong Tze Ying (Skrine) Malaysia
<p>3:10 p.m. - 3:25 p.m.</p>	<p>Break</p>

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<p>3:25 p.m. - 4:35 p.m.</p> <p>1.4 CPE Business Law</p>	<p>Panel 13: Hot Topics & Current Trends: Views from the Bench</p> <p><i>Courts around the world are confronting a rapidly evolving landscape — from the rise of AI and digital assets to escalating cross-border restructurings, novel creditor strategies, and mounting pressure on judicial resources. This panel brings together an exceptional assembly of sitting judges from four continents to share their perspectives on the issues that are reshaping insolvency practice from the bench. Drawing on their collective experience presiding over some of the most complex and consequential restructuring matters of the modern era, the panelists will offer candid judicial perspectives on the trends they are seeing in their own courts, the procedural and substantive challenges those trends present, and the opportunities for greater cross-border judicial cooperation.</i></p> <ul style="list-style-type: none">• Moderator: Lisa Laukitis (Milbank LLP) US• Justice Kannan Ramesh (Supreme Court of Singapore) Singapore• Judge Martin Glenn (US Bankruptcy Court) US• Chief Justice Geoff Morawetz (Ontario Superior Court of Justice) Canada• Andréa Galhardo Palma (São Paulo State Court) Brazil